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Miami University Oxford and Regional Campuses in Ohio

- Miami University, a student-centered public university founded in 1809
- Department of Nursing:
 - Accreditation by the Commission on Collegiate Nursing Education (CCNE)
 - · 29 full-time faculty members
 - BSN program
 - · Cohorts on main and regional campuses
 - 2023 NCLEX pass rate 92.6%
 - · Current enrollment 683 (doubled since 2018)
 - Graduate programs
 - · FNP
 - · Nurse Executive Leadership



Challenges in Faculty Recruitment and Retention

- » Nursing shortage, especially with a global pandemic
- > Over 78,000 qualified applicants turned away due to lack of nursing faculty in 2022
- > Non-competitive salaries for nurse faculty
- > Lack of doctoral prepared nurse faculty
- > Faculty retirements
- > Transitional challenges from clinical nursing positions to academic nursing positions
- > Competing demands of the role

(AACN, 2022; AACN, 2023; Glover et al., 2021; Jarosinski et al., 2021; McQuilkin et al., 2020; Singh et al., 2021; Singh et al., 2022)

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Benefits of Faculty Mentoring

- Increased retention
- > Positive impact on career satisfaction
- Development of collegial relationships
- > Increased knowledge of faculty role and promotion process
- > Increased scholarly productivity
- > Positive impact on confidence level
- > Professional networking impact

(Clochesy et al., 2019; Jeffers & Mariani, 2017; Nowell, Norris, et al., 2017; McBride, Campbell, Barr et al., 2017; McBride, Campbell, Woods et al., 2017; Shieh & Cullen, 2019)



Barriers to Successful Mentoring

- Faculty workload and lack of resources to create time/space for mentoring
- > Limited pool of mentors
- > Poorly defined mentorship role
- > Lack of either leadership or institutional support for program
- > Unhealthy level of competition or culture within the department
- > Incivility and presence of bullying

(Cullen et al., 2017; Jeffers & Mariani, 2017; McQuilken et al., 2020; Nowell, White et al., 2017; Singh et al., 2021; Swanson et al., 2022).

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First Year Mentor Program Development for Fall 2022

- A volunteer development team formed from existing faculty with a desire to improve the transition to academia and increase retention
- Mentorship program developed with an intentional framework using nurse educator core competencies
- > Monthly guides with competencies shared with mentors for mentee meetings
- Mentor Handbook (adapted from a large, regional medical center)



Mentorship Design

- Mission Statement: To create a welcoming environment based on trust, transparency, support, and feedback for new employees in the Department of Nursing at Miami University.
- > Four outcomes developed:
 - Increase professional satisfaction
 - Develop successful new team members
 - Cultivate professional relationships among colleagues in the nursing department
 - > Increase the awareness and practice of mentoring in the nursing department.

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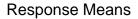
Outcome 1: Improved confidence in competencies of faculty role

Methods:

- > 8 newly-hired full-time faculty members paired with mentor
- Novice Faculty Confidence Scale (Jeanmougin & Cole, 2023): Pre- and postsurvey for mentees measuring confidence in the many domains of the faculty role (teaching, service, scholarship, socialization)
- Survey to assess contribution of mentorship program to post-survey ratings



Outcome 1: Improved confidence in competencies of faculty role



Understanding the IRB process.

Writing a manuscript.

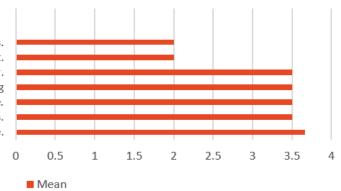
Understanding professional behavior.

Developing a sense of belonging

Development of the dossier and curriculum vitae.

Forming a social network for teaching purposes.

Socialization into the department culture.



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Outcome 2: Sense of Belonging

Methods:

- ➤ Quantitative analysis using Modified Departmental Sense of Belonging and Involvement (DeSBI) tool (Knetka et al., 2020)
- ➤ Used 11 items from the social acceptance subscale
- ➤ Measured at end of first academic year



Outcome 2: Sense of Belonging



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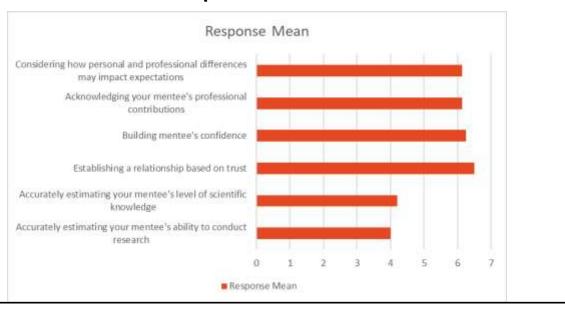
Outcome 3: Mentor competence

Methods:

- Mentor Competency Assessment (Fleming et al., 2013) sent to all 8 mentors at end of academic year (26 items)
- · Measured at the end of the first year of mentoring



Outcome 3: Mentor competence



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Program Impact

- The mission and outcome goals of the first-year peer mentoring program were met.
- > Statistically significant improvement of confidence in 20 of 25 domains.
- Program contributed to a high sense of belonging and retention of all 8 new faculty members.
- > Mentors reported confidence in all aspects of mentor role.
- > Program is continuing in 2023 for newly hired faculty.
- > All participants elected to continue participation in second year.



Miami Nursing Peer Mentoring Mentor Handbook



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Questions??

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